



Friends of Harristown,

50 years ago, the Harrisburg Region's leading citizens and visionaries came together with a common cause, to rebuild and re-energize downtown Harrisburg. Harristown Development Corporation, a 501(c)4 not-for-profit development corporation was born.

50 years later, Harristown projects have helped to redevelop and re-energize downtown Harrisburg. Today Harristown has successfully adapted and evolved as we look at a downtown Harrisburg today vs. the shell of a city that existed in the post Hurricane Agnes days of the early 1970's.

Our founders probably didn't envision 250 new residential apartments bringing roughly 400 new residents to the heart of our Capital City. Major projects, modest initiatives and countless victories for Harrisburg in which Harristown was either the leader, a partner, an advocate or an investor over the years has helped to build confidence in downtown Harrisburg, to attract public and private sector investment that continues to this day through a spirit of collaboration to achieve a better Harrisburg.

David Black

As we celebrate 50 years, it is important to thank Harristown's early partner, the Commonwealth of Pennsylvania. Governor Milton Shapp and the Pennsylvania General Assembly made a commitment to downtown Harrisburg in the early 1970s. Because of their commitment to and belief in the city and in the partnership with Harristown, we have been able to be successful in our mission.

Public partnerships extend well beyond the Commonwealth to City Hall, the County Office Building and Washington, DC. Thank you all for believing in our Capital City and our organization.

We all know that good things rarely happen by accident. The success of Harristown has come because of not only talented staff, but also dedicated volunteer Board Members, who over the years have given countless hours, sound counsel, ideas and insight to the organization. To all who have served and to all who continue to serve, thank you for your time and dedication.

While the Board provides guidance, Harristown's success is because of extraordinary people, led by former CEOs Bill Keisling, Jack Buckley and Russ Ford, and currently by the always enthusiastic Brad Jones. All of these leaders have focused on creating a talented team, in building an organization with a great culture that believes in the development of talent, knowing that it will lead to a better organization and better results by Harristown for a better Harrisburg downtown. On behalf of the Board, we sincerely appreciate the work of the Harristown staff, at all levels, for their special efforts over 50 years.

50 years is a time for reflection as well as a time to recommit to our collective goals. There are challenges ahead, but we know that whatever they may be, Harristown Development Corporation is ready! The vision remains to enhance and grow a vibrant, downtown Harrisburg that attracts investment and is a showcase location for future generations to live, to work, and to play.

David Black,

Chair, Harristown Development Corporation Board of Directors

30.4



An incredible five decades of progress!

That's how I would describe the Harristown project in 2024 in celebrating our organization's 50th anniversary. With tremendous pride and amazing respect for my predecessors, I am in awe of the accomplishments that this organization has completed for the betterment of downtown Harrisburg and ultimately the entire City of Harrisburg. Within these pages we attempt to capture the totality of the accomplishments in summary form.

But really, the best way to see the accomplishments is to take a walk around the downtown—better yet, do it with me! I can show you how much has been accomplished within our fantastic walkable downtown. In many ways, the projects have really been the "Noah's Ark" of projects—one or two of almost everything! Office towers, parking garages, cultural arts facilities, residential conversions, public improvement projects including streetscapes and streetlights, and much, much more.

All of this work has been done in a way that has built a stronger tax base and created more jobs for the city as a whole, and offered more reasons for people to visit, to work and to live in the downtown. I want to take this opportunity in this introduction to thank the entire Harristown board, many of whom have served for decades, in supporting our efforts and our accomplishments. Also, I would be remiss if I did not take note of our amazing Harristown team of over 100 employees—without them none of this would have been possible. Finally, I want to offer my specific thanks to former Harristown President Russ Ford for 35 years of amazing contributions to this organization.

Come visit our downtown and let our team show you the progress. Over the next 50 years I know we can continue to make Harrisburg a world class small city!

Bradley R. Jones,

President & CEO

Harristown Development Corporation

Brally R. Jane

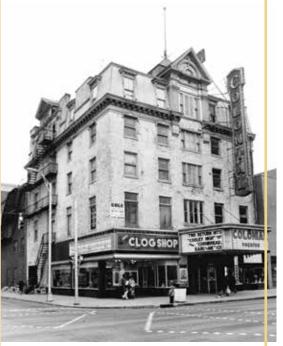






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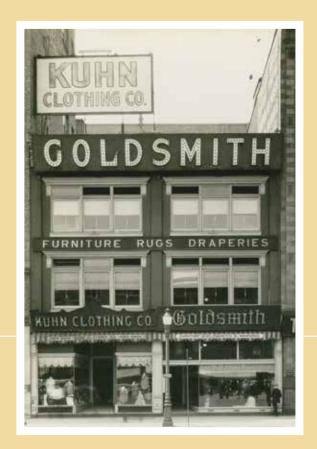
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FROM BOOM TO BLEAK

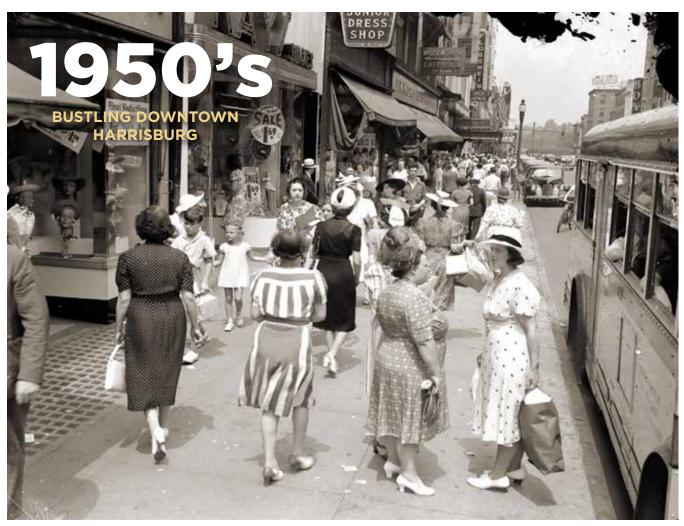
In the early 1950's downtown Harrisburg was the place to go to work, shop, eat and see a movie!

The city population was around 100,000, the city schools were some of the best in Pennsylvania, the railroad and steelmaking in the city and the region remained vibrant, and Pennsylvania's capital city seemed poised for growth. A classic post-World War II city in America. What could go wrong?









BOUTIQUES AND DEPARTMENT STORES BROUGHT **SHOPPERS TO DOWNTOWN** HARRISBURG IN **DROVES THROUGH** THE 50'S AND 60'S.

These undated photos are courtesy of the Dauphin County Historical Society. Above, shows a bustling scene outside Bowman's Department Store on Market Street, which is now part of Strawberry Square.







Image from "Steelton Mosaic" Dickinson College, 2001.

Roll forward about 20 years. The city population had dropped to about 50,000.

The Patriot, front page, June 27, 1969

The schools were in rapid decline, race riots had rocked Harrisburg (white flight was in full gear), most of the downtown stores had closed (many went out of business), steelmaking and railroads were a shadow of what they had been, and suburbia was exploding with subdivisions, new schools and shopping centers/malls. City property values dropped, and the tax base slowly evaporated.

1972

HURRICANE AGNES

Boathouse on City Island 1972 Agnes flooding





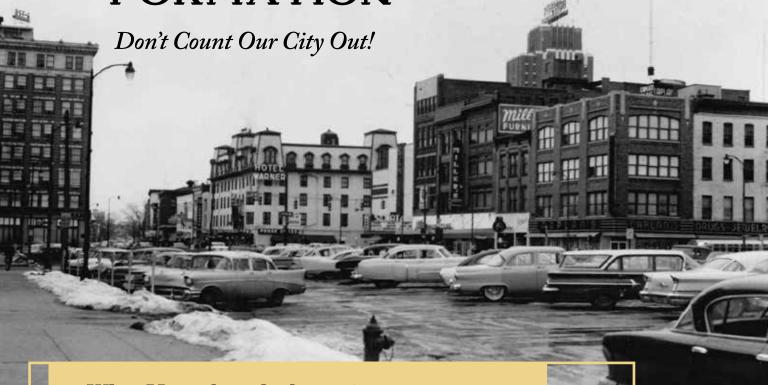
Governor's Mansion, 1972 Agnes flooding. Image courtesy of Historic Harrisburg.

On top of all this, Hurricane Agnes brought a disastrous 500-year flood.

It badly damaged a large part of the city near the riverfront and chased the Governor out of the Residence.

By 1974 it was clear the City's prospects appeared bleak, with many looking only for more decline and fleeing the city as fast as they could.

HARRISTOWN DEVELOPMENT CORPORATION **FORMATION**



What Harrisburg had in 1974 was a strong base of long-term residents who loved the city and weren't afraid to fight for it.

Many grew up in the city, went to William Penn or John Harris High Schools and were as loyal and devoted to our city as they could be. They were the Greater Harrisburg Movement. Like their forefathers who spearheaded the City Beautiful Movement before World War I, they knew that people working together smartly, and with dedication, could make a major difference for the better. It may not be the same as before, but it might be even better!

These civic leaders were lawyers, business-persons, elected officials, officeholders government influential citizens, who with the support of the Mayor and City Council,

took the lead to create an independent organization, a redevelopment plan and the political clout to change the course for the city. Unlike some other efforts in Pennsylvania, this organization was

set up and funded by local citizens and elected officials, but once up and running it was an independent non-profit, trying to redevelop, revitalize and do what was best for the city, its tax base and its people.

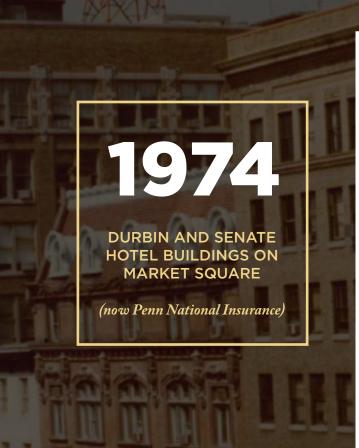


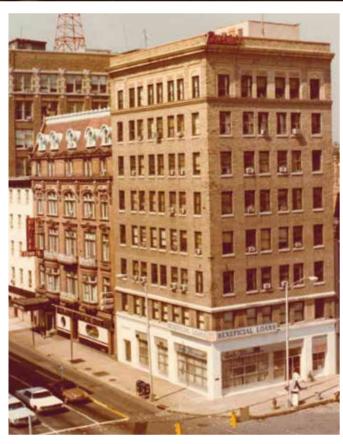
Barton Fields, Mim Menaker, et al.

OLD

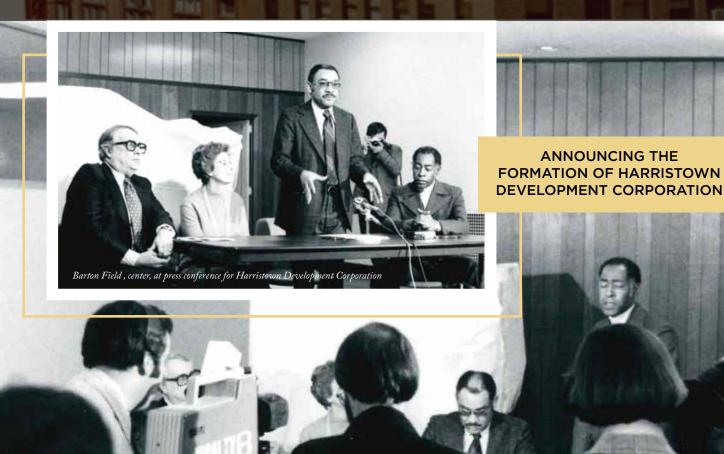
MARKET SQUARE

C. 1970'S





HARRISTOWN 50TH / 11

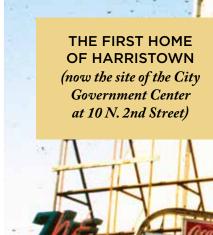




Council and the Mayor.

HDC was to work with the city and its Redevelopment Authority to revitalize the downtown. The focus of the Plan was built on connecting the Capitol Complex with the City's downtown. The name "Harristown" was a nod towards the "New Town Movement" popular during the 1960's & 70's.

Gov Shapp, Mayor Swenson, et al



HARRISTOWN PEOPLE PLACE

Harristown People Place was a Community Activities Center sponsored by HDC. The original idea was for an arts center at that site on Second Street. During the early years there were numerous musical performances as well as artist and art exhibits. It was home to a small theater, The Greater Harrisburg Arts Council, Harrisburg Performing Arts Co., and an exhibit of Harristown's plans for the redevelopment of downtown.







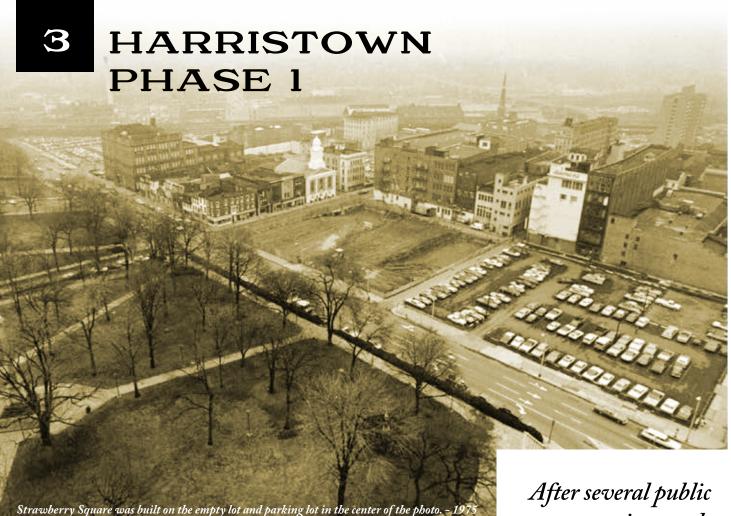


DOWNTOWN PARKING & RECYCLING BUILDING PLANS

HDC built the Chestnut and Fifth Street garages in the mid-1970's to address office and retail parking needs generated by the construction of Strawberry Square and 333 Market Street. HDC also purchased the Walnut Street garage from National Central Bank in 1976 to bring all three parking garages within the urban renewal project under unified management.

The original HDC plan identified specific buildings for 'recycling,'

including Dauphin Deposit Bank, the Keystone Building (at 18 South 3rd) – now F@TT apartments, and the Johnston United Sales Building (at 17 S. 2nd) – now the Menaker Apartments. Other buildings were renovated in the 1980's but subsequently torn down to make room for new construction, including the Durbin building (now Penn National Insurance), the Bergner building (now the Whitaker Center) and the Senate Theater (now the Hilton Harrisburg).

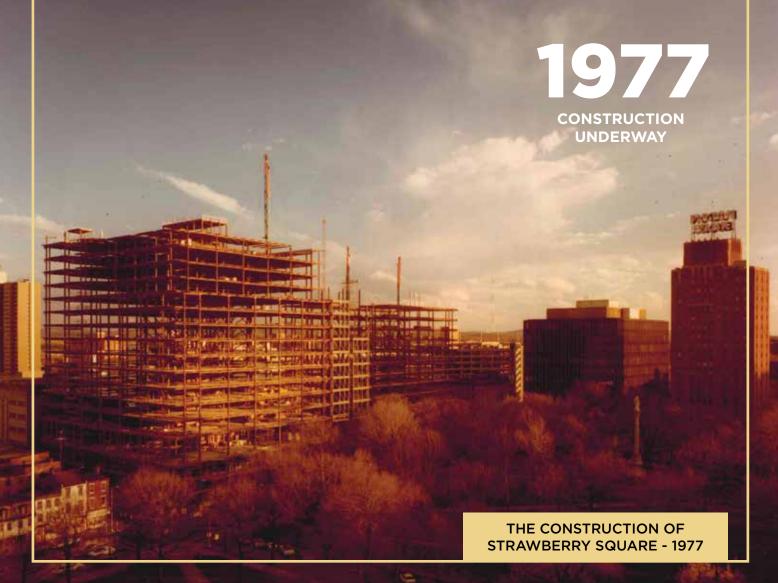


1976
BREAKING GROUND

After several public presentations and some opposition, Harristown began to implement a plan to develop new properties.

Harristown negotiated with Governor Shapp for long-term leases (40 years) for two new state towers downtown. A third 40-year lease was negotiated with Bell of Pennsylvania for their new headquarters tower in downtown.

These leases required payment of rent in all events, which provided the cash flow and financial strength for Harristown to raise all the money needed to buy the properties and to build several projects.

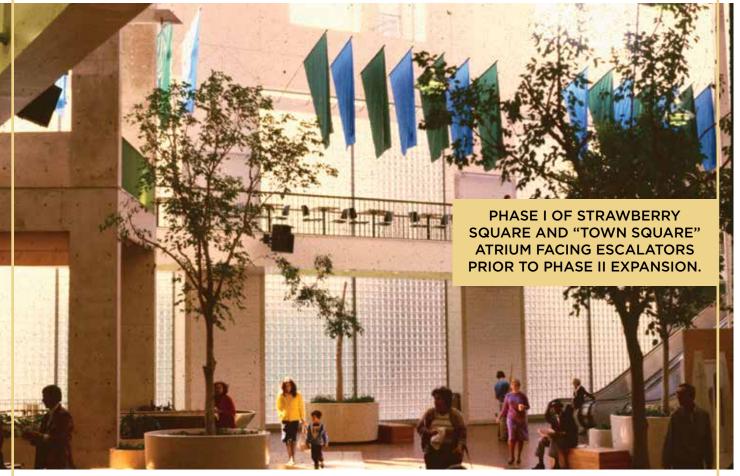




Strawberry Square, located on Walnut Street between 3rd & 4th Streets, and directly across the street from the Capitol, along with 333 Market Street (the tallest building in Harrisburg, standing 22 stories tall), located at Market and Dewberry Streets, were both completed in 1980.

Phase I of Strawberry Square was built on a portion of the land where the grand, historic, but aging Penn Harris Hotel had been demolished several years earlier.







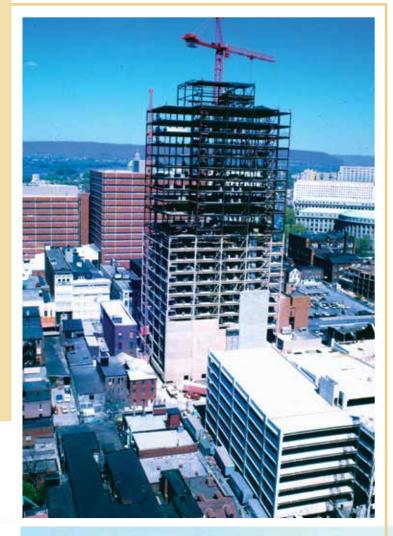


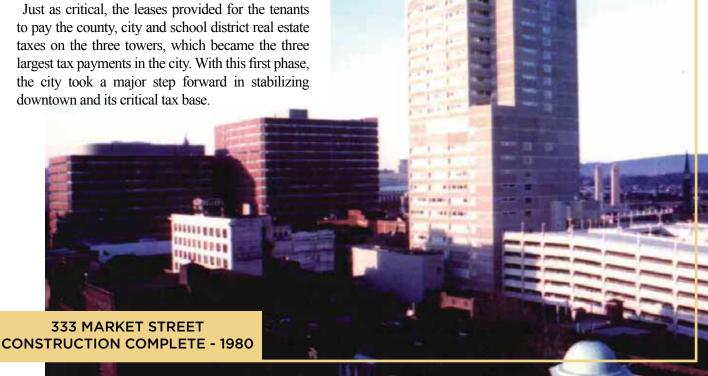
CONSTRUCTION OF 5TH STREET GARAGE - 1978-1979

Long-term, this first phase had a significant impact.

These key leases re-anchored state office growth downtown (with many workers), anchored Bell of Pennsylvania downtown for years (with its office workers) and funded new construction that included retail/commercial space for Harristown to control.

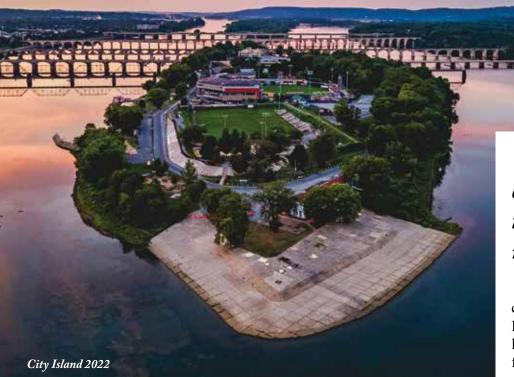
to pay the county, city and school district real estate taxes on the three towers, which became the three largest tax payments in the city. With this first phase, the city took a major step forward in stabilizing downtown and its critical tax base.





OFFICE & RETAIL REDEVELOPMENT

& Pursuit of People Downtown



With the first projects complete, it was critical to keep the positive momentum going.

Harristown and the city commissioned an Urban Land Institute Study for City Island, leading ultimately to its conversion from a rundown former ballpark and parking lot into the vibrant home of the Harrisburg Senators AA minorleague baseball team, the City Islanders ASL soccer team (2004 – 2018), the Pride of the Susquehanna riverboat, the miniature train and mini-golf, and much more.



Harrisburg Beach Club 2022









REHABILITATION OF 17 S. 2ND STREET - 1981

The first Harristown-planned and funded historic rehabilitation of the aging Johnston United Sales building occurred in 1981 at 17 S. 2nd Street – renamed the Mortimer Menaker building on Market Square (converted in 2022 by Harristown into the Menaker Apartments.)

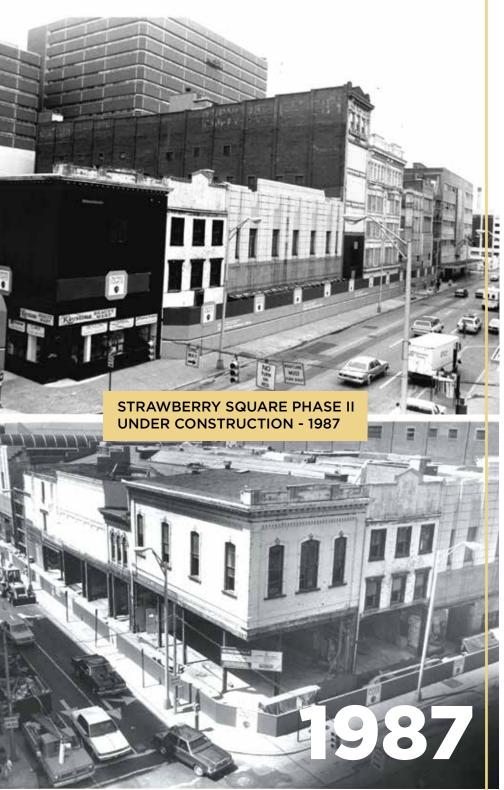
In the early 1980's Harristown facilitated the renovation of the row of historic buildings at 4th and Walnut Streets (bookended by the 1st Church of God [now Gamut Theatre] and the new Pennsylvania State Chamber of Business and Industry building), creating a fully restored city block with first floor retail, apartments on the upper floors and a wonderful courtyard behind these properties. For this project, Harristown provided second mortgages, architectural services and other guidance so private owners could improve their properties. Harristown, along with Harrisburg Redevelopment Authority, acquired a number of other key downtown buildings, and in many cases, located private parties to own and rehabilitate them.

Lastly, in this phase, Harristown was retained by the city to design and oversee the construction of the new city government center in 1982-1983. Downtown was now looking healthier, the office market was growing, and private parties were getting involved with Harristown and independently with the city.

MLK CITY GOVERNMENT CENTER AT 10 N. 2ND STREET - 1982

STRAWBERRY SQUARE

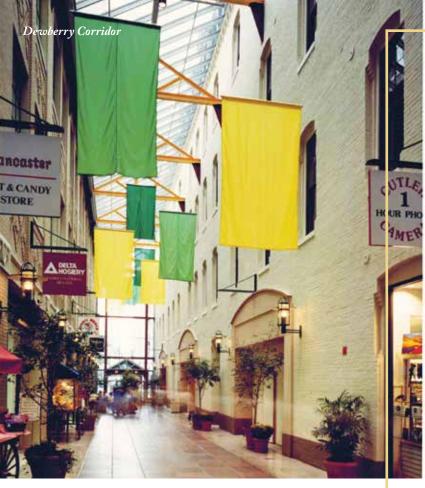
Phase II: Market Street





Market Street was the main shopping district for the city and the region through the 1950's.

Sadly, by the 1980's all department stores in the downtown had closed except Pomeroy's at 4th and Market. Once viewed as a site for another new office tower, the plan shifted (in part due to a new federal tax credit) to renovating the historic buildings from 3rd Street to Pomeroy's to expand the shops and offices of the newly constructed first phase of Strawberry Square. The city supported this Harristown plan by closing and conveying Strawberry and Dewberry Streets in this block for the construction of enclosed walkways, and by supporting a federal grant, while Harristown designed, funded (using an out-oftown private investor) and oversaw one of the largest qualified historic rehabilitations in the City, which was completed by 1989.

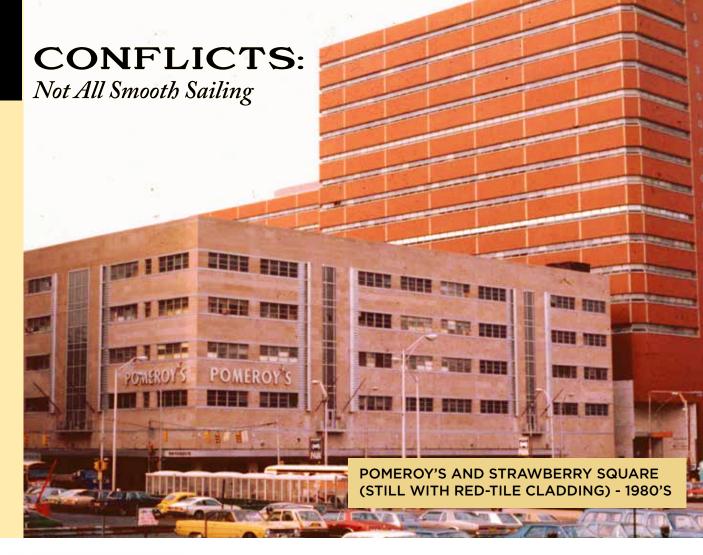


These 10 buildings had retail spaces at street level, offices above and were integrated into the new Strawberry Square with new common entrances and walkways on Market and 3rd Streets, and an internal connector to Pomeroy's. An intricate swap of properties was needed involving Harristown, the City and the Commonwealth to assemble this site and preserve the historic buildings. That swap also assembled the site on the northeast corner of 4th and Market for the state to build and own the Rachel Carson Office Building (now home to the PA Department of Environmental Protection and the Department of Conservation and Natural Resources). This renovation project saved another key section of downtown, proved that federal historic tax credits can help with the investment partners and showed that with cooperation, great strides were possible.

NEWLY RENOVATED STRAWBERRY SQUARE PHASE II - 1989









Despite the accomplishments, not everyone, especially some in government, were happy about Harristown.

The members of Harristown's leadership had their own history with state and local officials, and had to learn to work cooperatively with all parties to accomplish their mission. Some at the commonwealth felt the long-term leases were too generous and that there should be more state oversight and control over what was

going on. In the 1980's and early 90's this all led to some friction with the Department of General Services from time to time.

Locally, the presence of a new, strong mayor in the city made for various points of contention with Harristown's leadership. Over the course of time (mostly during the 1980's) these parties worked matters out and settled into a pattern where all could benefit.

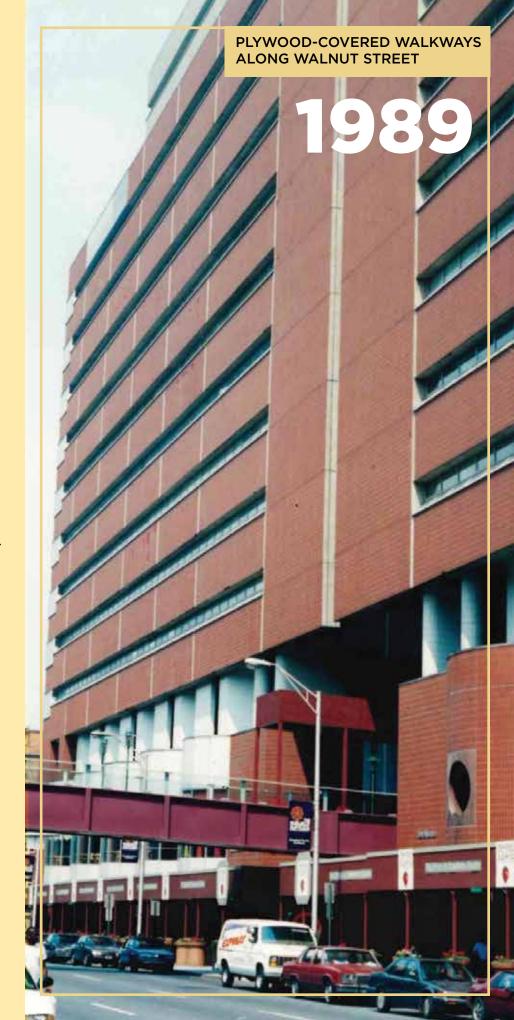
During the 1980's most private developers and property owners wanting to do development downtown chose to work with Harristown and within the Harristown plan. Some, however, chose to resist. This led to struggles over condemnations of property and even to a large anti-trust

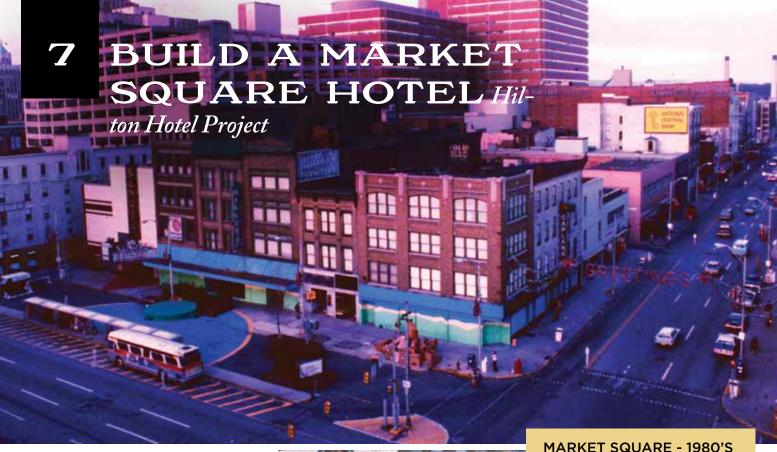
lawsuit. In the end, the courts sided with Harristown on most issues and the redevelopment continued.

Another source of trouble came from the signature project: Strawberry Square. Designed and built in the late 1970's, Strawberry Square had its signature red tile (strawberry-like) façade to the top of the two towers and on the large wing walls facing the Capitol. In the 1980's some of the individual square red tiles began to pop off and fall. Even a small tile falling eight or 10 stories could be dangerous. This led to years of plywood-covered walkways around the Square and drawn-out litigation. Ultimately, Harristown, the Commonwealth, Bell of Pennsylvania and the insurance carriers agreed to a settlement that provided for new gray cladding on the towers to be compatible with the gray color of the Capitol Complex buildings, the removal of the plywood-covered walkways, the continuation of Commonwealth and Bell of PA leases and the ability for Harristown to move forward once more.

Lastly, in 1991 a crisis provided a chance for further cooperation. The state's budget impasse precipitated a potential lease violation/bond default by the Commonwealth.

This major problem became an opportunity for Harristown to cover the bond payment until the budget passed; to convey its parking garages to the city, and to receive titles for options to certain properties while the long-term state leases with Harristown were extended to 2025, with new bond money going to the City. The crisis was averted and the state support through the leases was extended.

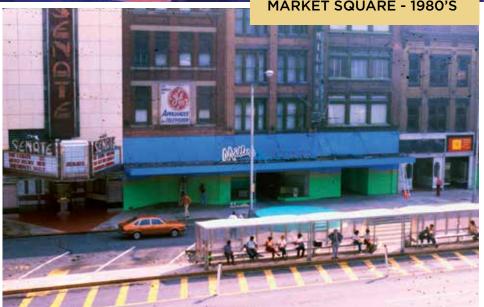




Harristown anticipated major growth within Market Square through its redevelopment plan.

In doing so and in conjunction with the city, efforts were made to redesign Market Square with Second Street curving through it. Ultimately, the elimination of surface parking and the creation of four plaza quadrants would beautify the Square and further entice new development. As early as 1980, Harristown commissioned the creation of a city-scape model that illustrated the Market Square improvements that were eventually created.

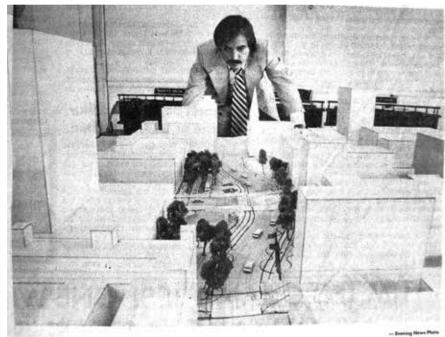
From the 1970's on, part of the Harristown plan was to bring a new, hopefully grand, hotel back to downtown – on or near Market Square. This effort led to some local political friction over who to have as the developer. These issues were resolved and by 1988 an out-of-town



developer specializing in hotels was retained. All was moving forward until, in May 1988, that developer went bankrupt and out of business.

This project had lined up a large federal UDAG grant (the Urban Development Action Grant program was ending – no more chances later) and a state grant, both of which would be gone if the project stopped. Harristown stepped in with key partners to save the grants and move forward. With the developer and its money gone, the first step was to pull together about \$4 million of equity (about 10% of the project cost). Harristown found equity partners in the general contractor, an energy supplier, two local minority attorneys and a local organization; these partners, along with Harristown, replaced the equity.

Next, a consortium of 12 banks were lined up to provide a first mortgage, but it only covered about 40% of the costs. The grants covered about 30%. This left a gap of almost 20%. With the strong support from the region, including private individuals organizations, Harristown organized and helped fund a second mortgage pool to fill the gap. With this last piece of the puzzle solved, the funding from 29 sources was pulled together by September 1988 and the hotel project commenced construction, and was completed by the Fall of 1990.



NEW MARKET SQUARE PLANS — City Clerk Jeb Stuart views Second Street as it curves north through Market Square in a model prepared by Harristown Development Corp. as an illustration of the "design concept" of Phase 2 of the downtown renewal.



Now Make it Succeed



The struggles to have a grand hotel downtown as part of the Harristown Plan did not end with the construction.

The timing was "impeccable" as the hotel opened in 1990 at the same time as the Gulf War in the Middle East and then a recession hit – both bad for business.

With weak business, the ownership sought to renegotiate debt in the early 1990's, but the first mortgage banks were not favorable. Harristown and the city worked out a deal to refinance the first mortgage with city-guaranteed bonds (the City was paid a fee for the guaranty, but the guaranty was never called upon). This refinancing closed with only minutes to spare, and no default occurred.



Hilton Hotel ribbon cutting. Mayor Steven Reed, center.

Once past the problems, the next challenge was the management company that seemed to have lost focus on this hotel. Harristown stepped in, set up its own management team by recruiting the key on-site staff from this prior manager and took over running the Hilton day-by-day (from 1996 – 2012). Harristown put its management team, lots of time and more funds into the operating success of the hotel.



NEWLY CONSTRUCTED HILTON HOTEL AT MARKET SQUARE - 1990



THE GOLDEN SHEAF RESTAURANT

The great news was that Market Square had a first-class Hilton Hotel and people took notice. Occupancy rates climbed. Through the later 1990's the hotel began to sell out on many weeknights. People came to the Hilton for events, dinner, etc., and they became more comfortable downtown in the evenings.

The Golden Sheaf became one of the premier restaurants for the region. Business overflowed and private businesspeople opened restaurants and bars along Second Street north of the Hilton.

To the surprise of some, people began to flock downtown at night and Restaurant Row along North Second Street grew dramatically by 2000.



Hilton Harrisburg's award-winning service recognized. L-R: Joe Massaro, Representative of AAA & William Kohl

FACILITATE, COOPERATE, PARTNER

Harristown continually expands its role in downtown to partner and facilitate development with others.

Harristown and the Redevelopment Authority cooperated with the private sector to develop the site at Front and Market in the early 1990's as Keystone Plaza.

Harristown also induced Penn National Insurance to build its new corporate headquarters on Market Square with a parking garage at N. Second and Walnut Streets on property provided by Harristown.

Harristown also provided property rights and assistance for an out-of-town developer to develop the Washington Square site into an extensive new housing project off South 2nd Street.

From the 1990's into 2000, the downtown experienced an education boom. Harristown made a significant investment and partnered with Temple University to allow it to dramatically expand into Strawberry Square, creating its Harrisburg Campus at 4th and Walnut Streets.

Early in the next decade, Harristown negotiated and helped find a new long-term home for the Capital Area School for the Arts (CASA) in Strawberry Square, which has grown extensively over the last 20 years.

Harristown also cooperated to facilitate the Harrisburg School District creating the Harrisburg Sci Tech High School on Market Street, and then the creation and growth of the Harrisburg University of Science & Technology (HU).

The collaboration with HU included flexible leasing of spaces to the University, assisting the University in building its tower at 4th and Market Streets (which is connected to Strawberry Square), and later to assist HU in assembling the site for its new Health Sciences Tower at 3rd and Chestnut Streets.





NEWLY CONSTRUCTED PENN NATIONAL INSURANCE BUILDING AT 2 N. 2ND STREET. C. 1997



HARRISBURG UNIVERSITY ON FORMER SITE OF POMEROY'S AT 326 MARKET STREET C. 2005

THE NEW UPMC HEALTH SCIENCES TOWER AT HARRISBURG UNIVERSITY, AT THE CORNER OF 3RD & CHESTNUT STREETS - 2023

The dramatic evolution of downtown into an education center has been driven by others but facilitated by Harristown.

Finally, Harristown played an important role in helping the Whitaker Center for Science and the Arts come into existence. Harristown worked closely with the Center's board and staff in assembling the site, securing and managing the property and assisting in funding the Whitaker Center.

As with the education explosion, Harristown helped with ideas, personnel, experience and funding to produce this amazing center, which was part of the original 1974 Harristown Plan. In each case, Harristown facilitated and assisted others to make positive change.

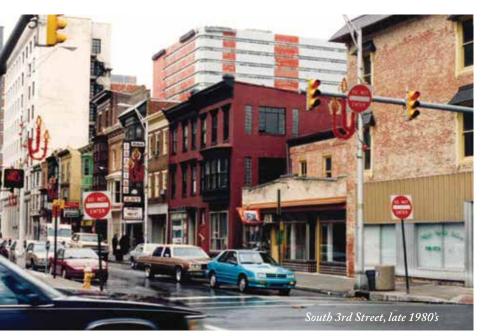


WHITAKER CENTER FOR SCIENCE & THE ARTS UNDER CONSTRUCTION - 2000 & SUNOCO THEATER

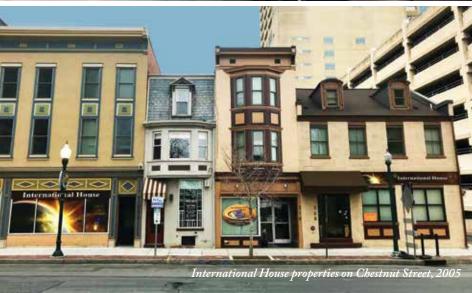


SOUTH OF MARKET

SoMa District - S. 3rd Street







Harristown also focused its development in the area south of Market Street, between 2nd and 5th Streets.

Much of this area was viewed favorably in the 1974 Plan, but by the mid-90's this area was declining.

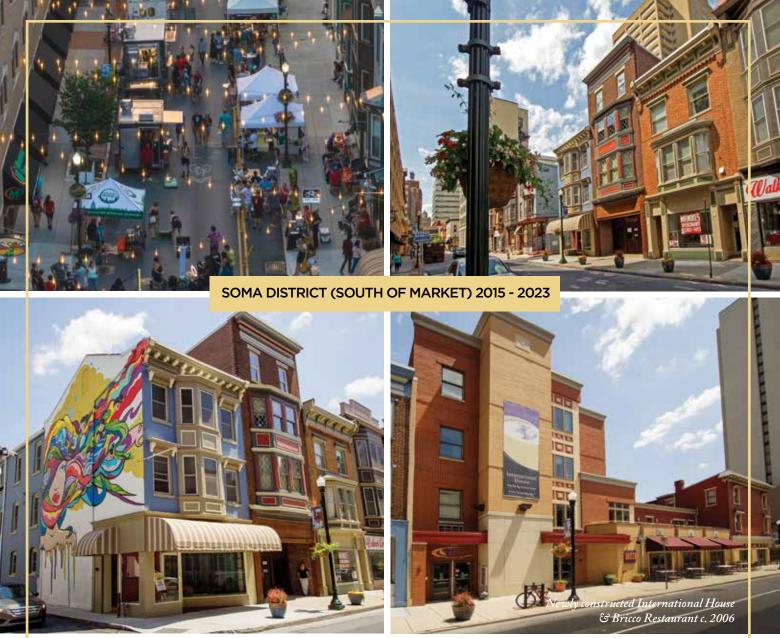
Harristown commissioned an Urban Land Institute (ULI) study for best re-use and began to quietly acquire properties. By this time, property owners could be unrealistic about prices once they knew Harristown was involved with the buyer.

This district required partners, and fortunately multiple investors from the region – who cared deeply about our city – stepped up to join Harristown in making this project happen.

The re-use targeted saving the historic buildings while creating student housing for both domestic and international students. An International House, first-floor offices and/or retail, food and beverage uses were also included.

In some cases, Harristown helped facilitate renovations by others for student housing (for HU students at 301 and 335 Market Street), and in others it brought on partners to own and renovate.

With the addition of the UPMC Health Sciences Tower at Harrisburg University in 2023 and the apartments at 17 S. 2nd Street (The Menaker Apartments), the SoMa district is poised and ready to continue as a key player in downtown.





RESIDENTIAL REDEVELOPMENT







The original 1974
Harristown Plan
included up to 1,200
new residential units
to be added in the
downtown.

By 2014 (40 years in), Harristown had built no new residential units, and very few had been added by others since the 1970's. The need reinvigorate the residential base downtown became clear, especially after the drop in demand for office space after the 2008-2009 "Great Recession" and more recently through the effects of the COVID Pandemic. With a desire to preserve older buildings, and profit from the tax benefits that could follow, and without a strong condominium demand, the effort focused on converting under-utilized office buildings into apartments.







The first location was Harristown's own offices overlooking 3rd and Market Streets.

Row office buildings inside Strawberry Square, Phase II, provided a perfect location for 24 one- and two-bedroom apartments.

The "Keystone Building" at 18-22 South 3rd Street offered the next location, with a primarily empty building available for renovation into 15 one-bedroom apartments further strengthening revitalization efforts in the SoMa district. Both of these worked well, and these apartments have been occupied continuously since opening in 2016.

The row buildings along South 3rd Street between Market and Chestnut Streets were next. All of these together (almost 50 units), help provide a sense of place, a home for many residents of the city.

By 2022, Harristown had created almost 250 newly renovated apartments, including the BenMar Apartments on Pine Street, The Fox on Washington on S. Second Street, Dewberry Station and International Place on Chestnut Street, The Plum on Locust Street, and The Menaker at 17 S. 2nd Street on Market Square, thus bringing hundreds of new residents downtown, a majority of whom have moved from outside of Central Pennsylvania to our city.

In almost every case, prior tenants were office tenants who were relocated to other like offices in the downtown.







HARRISTOWN TODAY



From an idea pushed by dedicated volunteers in 1974, Harristown (and its many affiliates) is now a company with over 120 employees.

They manage and operate Strawberry Square (Phases I and II), 333 Market Street, almost 250 apartments, and more than 30,000 square feet of other office and retail space downtown.

Harristown's affiliate also manages over 200,000 square feet for an out-of-town owner. Harristown and all of its affiliates – along with its partners – own over 500,000 square feet of buildings downtown. For all of these buildings, Harristown and its affiliates strive to make these the finest properties in the market, letting the City and its properties shine.

Just as important, Harristown has maintained the personnel, focus and skills to continue planning and implementing new projects, creating further positive changes for the city. Whether these be more residential units, educational facilities, offices for medical uses, renovated office spaces, food and beverage/retail outlets or spaces created for other uses, Harristown has the people, skills and funds to analyze – and if warranted – get a new project underway, often with the involvement of trusted partners.

A city is the place for interaction of people, as well as where they live, work and play.

With Harristown's 50 years of laserfocused planning, redevelopment and revitalization of the downtown, our city has changed from the place to avoid, back into a vibrant place to live, work and play for a new generation.



APPENDIX 1

HARRISTOWN BY THE NUMBERS:

Over \$220,000,000 in taxes paid

Estimated \$500 million worth of development projects

Own/manage 2 million square feet of real estate

Largest EDC in the region: Over 100 employees





APPENDIX 2 HARRISTOWN BOARD MEMBERS SINCE INCEPTION

*Directors Elected to Emeritus Status

NAME	TENURE AS DIRECTOR	YEARS OF SERVICE
James R. Adair	6/1989 to 6/1992	3 years
Daniel J. Alderman	1/2006 to present	18 years
William H. Alexander	1/1995 to 12/2013*	19 years
Raphael Aronson	1/1993 to 12/1997*	4 years
Edna V. Baehre	1/2005 to 6/2010	5 years
Karen S. Ball	9/1983 to 10/1987	4 years
Edward A. Battisfore	12/1979 to 2/1983	3 years
Sheridan W. Bell	10/1976 to 8/1977	1 year
David E. Black	1/2007 to present	17 years
Cheryl M. Boyer	1/1997 to 1/1998	1 year
Crystal Brown	10/2018 to present	5 years
Thomas P. Cahalan, Jr.	1/1993 to12/2009*	17 years
John O. Campbell	6/2007 to 3/2023	16 years
Jeffrey B. Clay	1/1998 to 12/2007	10 years
Julia Coelho, Esquire	10/2018 to present	5 years
Carol P. Cocheres	4/2008 to present	15 years
William G. Dade	9/1983 to 7/1986	3 years
Robert J. DeLaney	5/1974 to 7/1977	3 years
James R. Doran	5/1974 to 7/1977	3 years
Paul E. Doutrich, Jr.	1/1978 to 12/1981	3 years
James W. Evans	5/1974 to 10/1976	2 years
Edward G. Faraday	6/1989 to 2/1998	9 years
Marianne D. Faust	7/1976 to 3/1979	3 years
Barton A. Fields	5/1974 to 4/1987	13 years
Bruce D. Foreman	3/1979 to 12/1981	2 years
James M. Francis	7/1977 to 2/1982	5 years
Hervey W. Froehlich	5/1974 to 4/1976	2 years
John F. Frye, Jr.	5/1974 to 8/2004*	30 years
Miles Gibbons	1/1993 to 12/1993	1 year
Twila C. Glenn	1/2018 to 9/2021	3.5 years
Karen Gunnison	1/2019 to present	5 years
Samuel D. Graci	4/1987 to 6/1990	3 years
Mack C. Granderson	6/1989 to 12/1992	3 years
Lois Lehrman Grass	2/1982 to 5/1983	1 year

NAME	TENURE AS DIRECTOR	YEARS OF SERVICE
Francis B. Haas, Jr.	5/1974 to 12/1995*	21 years
Mary C. Harris	6/1975 to 11/1979	4 years
Raymond B. Harris, III	1/1995 to present	29 years
Norman P. Hetrick	2/1982 to 3/1985	3 years
Charles P. Hoy	5/1974 to 1/1976	2 years
Amma Johnson	1/2015 to 12/2020	6 years
Harry M. K. Johnson	8/1977 to 9/1984	7 years
Deborah B. Keys	7/1993 to 11/1994	1 year
Kurt Knaus	6/2023 to present	.5 year
J. Marc Kurowski	1/2014 to present	10 years
Ronald G. Lench	5/1974 to 6/1975	1 year
Milt Lopus	5/1985 to 4/1987	2 years
Bruce Mangione	4/1987 to 7/1992	5 years
Christopher P. Markley	1/1999 to 6/2014*	16 years
Kathy McCaughin	5/1974 to 6/1978	4 years
William E. McClure, Sr.	5/1985 to 12/1996*	11 years
Frank J. McHugh	5/1974 to 10/1976	2 years
	4/1987 to 5/1991	4 years
Miriam G. Menaker	5/1975 to 1/1982	7 years
Louis G. Milan	4/1987 to 12/1994	7 years
R. Max Mills	4/1976 to 12/1979	3 years
John E. Minnich	1/1978 to 1/1982	4 years
Isaac Mishkin	1/1997 to 12/2013*	17 years
John Morefield	1/2019 to present	5 years
Kristen Olewine Milke	9/2010 to 12/2015	6 years
Charles C. Pearson, Jr.	5/1985 to 4/1986	1 year
Peter H. Phillips	6/1989 to 10/1994	4 years
Rocco A. Ortenzio	1/2006 to 12/2009	4 years
Byron G. Quann	8/2004 to 12/2006	3 years
Norval D. Reece	5/1974 to 6/1979	5 years
Harry B. Reese, Jr.	1/1976 to 11/1977	1 year
Stephen R. Reed	2/1982 to 2/1985	3 years
Brent L. Richmond	1/1996 to 5/2012*	17 years
Jessica Ritchie	1/2021 to present	3 years
	4/1987 to 7/2005	17 years
William A. Robinson	2/1982 to 2/1985*	3 years
Karen Rugen	2/2005 to 6/2011	7 years
David A. Schankweiler	1/2014 to 12/2020	7 years
Thomas B. Schmidt, III	1/1995 to present	29 years
Alice Anne Schwab	1/1995 to 12/2004	10 years
Morris Schwab	10/1976 to 12/1994	18 years

NAME	TENURE AS DIRECTOR	YEARS OF SERVICE
Barbara Seiler	4/2006 to 8/2017	12 years
Daniel S. Seiverling	11/1977 to 1/1978	1 year
John Sider	1/2016 to present	8 years
Conrad M. Siegel	2/1982 to 12/1994	12 years
Carolyne L. Smith	2/1982 to 12/2012*	31 years
Chester C. Snavely, Jr.	1/1998 to 2/2007	9 years
Fred Speaker	2/1982 to 9/1996	14 years
Barnett A. Sussman	6/1978 to 5/1986	8 years
Harold A. Swenson	5/1974 to 12/1977	3 years
Blair S. Trogner, Sr.	9/2010 to 12/2018	8 years
Linda G. Walter	5/1985 to 8/1986	1 year
Michele Washko	6/2023 to present	.5 year
Donald D. Wear, Sr.	2/1982 to 5/1986	4 years
Justin G. Weber	1/2022 to present	2 years
Mary T. Webber Weston	1/1999 to present	25 years
Dean S. Weidner	4/2010 to 12/2018	8 years
Donna Faye Wenger	4/1994 to 12/2005	14 years
Karen C. Yarrish	1/2010 to present	14 years

CHAIRMEN



James W. Evans 1974 – 1976



Barton A. Fields 1977 – 1987



William E. McClure, Sr. 1988 – 1996



Edward G. Faraday 1997



Thomas P. Cahalan, Jr. 1998 – 2008



William H. Alexander 2009 – 2013



David E. Black 2014 to Present

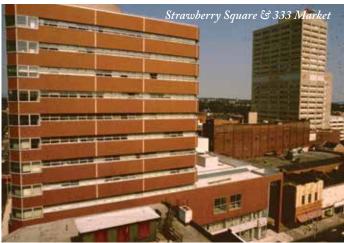
PRESIDENTS

William Keisling 1974 - 1987 | Russell Ford 1999 - 2014 |

John "Jack" Buckley 1987 - 1998 Bradley Jones 2015 - present

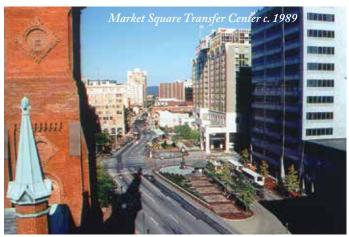
APPENDIX 3 HARRISTOWN PROJECT LIST





PROJECT NAME	DATE FINISHED	DESCRIPTION	HDC's ROLE	TOTAL COST	PARTNERS
Strawberry Square (Phase I) and Strawberry Arcade Walkway	1980	Mixed-use commercial office/ retail complex containing over 1.1 million square feet and showcase public atrium	Developer and Property Manager	\$75 Million	Commonwealth of PA Bell of PA (Verizon) City of Harrisburg
Chestnut Street Garage	1980	Parking garage – 1,088 spaces	Developer	\$4.7 Million	Commonwealth of PA Bell of PA (Verizon) City of Harrisburg
5th Street Garage	1980	Parking garage – 856 spaces	Developer	\$3.4 Million	Commonwealth of PA Bell of PA (Verizon) Harrisburg Redevelopment Authority
Walnut Street Garage	1980	1,100 space parking garage, built prior to Strawberry Square	Acquired the garage and later sold to the Harrisburg Parking Authority	\$6.4 Million	City of Harrisburg Commonwealth of PA Bell of PA (Verizon)
Widening of Aberdeen Street	1980	Widening of the Street	Contributed Land and Construction Expenses	\$70,000	City of Harrisburg
333 Market Street	1980	22-story mixed-used commercial office building containing over 400,000 square feet of State office space and common area and 14,500 square feet of retail space	Developer and Property Manager	\$40.8 Million	Commonwealth of PA City of Harrisburg
Menaker Building 17 South 2 nd Street	1980	Rehabilitation and restoration of an historic 6-floor office building with street retail/ restaurant	Developer and Property Manager	\$1.4 Million	City of Harrisburg





PROJECT NAME	DATE FINISHED	DESCRIPTION	HDC's ROLE	TOTAL COST	PARTNERS
Rev. Dr. Martin Luther King City Government Center Market Square	1982	4-story, 136,000 square foot City Government office center	Pre-development and Project Manager	\$9 Million	City of Harrisburg
Old City Hall Apartments 423 Walnut Street	1982	First-class apartment building with loft and efficiency units	Facilitator of Property Acquisition	\$400,000	City of Harrisburg Landmarks for Living
Harrisburg Transportation Center 4th and Market Streets	1985	Harrisburg Transportation Center: historic rehabilitation of main station and surrounding properties	Pre-Development and Land Acquisition		City of Harrisburg Federal Government Capital Area Transit
Aberdeen Mews 4th and Walnut	1985	Renovation and rehab of existing 3 and 4-story row buildings along 4th and Walnut Streets, including 18 commercial offices, restaurant and retail spaces and 30 residential units	Financing – Held 2 nd Mortgages, Master Planner and Property Acquisition	\$1.1 Million	City of Harrisburg Private Property Owners Private Partnerships
Market Square/ Market Street Streetscape Project	1988	New bus transfer station, new plaza, brick/concrete sidewalks, granite curbs, historic streetlamps, landscape and shrubbery, and Victorian clock	Project Manager	3.5 Million	City of Harrisburg Private Property Owners Federal Government (UMTA) Commonwealth of PA Capital Area Transit
Strawberry Square, Phase II	1989	Historic preservation expansion of Strawberry Square including 241,000 square feet of high-end office space and retail all linked by dramatic glass skylights and paved walkways.	Owner, Developer and Property Manager	\$24 Million	City of Harrisburg HUD UDAG Grant Hechinger's Inc. (Ltd. Partner) Nation's Bank
USF&G Building 20 North 2nd Street	1989	Historic renovation of a 1908, 8-story building	Purchased for renovations and then sold	\$1.8 Million	City of Harrisburg





PROJECT NAME	DATE FINISHED	DESCRIPTION	HDC's ROLE	TOTAL COST	PARTNERS
Washington Square/Mulberry Station Apartments South 2nd Street	1990	200-unit apartment and townhouse complex along South 2nd Street on about 10 acres	Contributed land, equity and financing, and served as Design Consultant	\$20 Million	City of Harrisburg Private Developer HUD UDAG Grant
Hilton Harrisburg One North 2nd Street	1990	15-story, 341 room 4-diamond, first-class hotel containing lobby bar, casual and fine dining, 10,000-square-foot ballroom, swimming pool and fitness area	Owner, Developer and Hotel Manager	\$41 Million	City of Harrisburg HUD UDAG Grant Commonwealth of PA Private Investors
Keystone Plaza Market and Front Streets	1991	4-story, 55,000 square-foot commercial office building with 106-car parking garage	Land Transfer and Facilitator	\$6.7 Million	City of Harrisburg Private Developer
Governor Hotel 335 Market Street	1992	Former hotel renovated into 46 apartments for elderly and handicapped tenants.	Building Management, Planning Assistance, and Facilitation	~\$2 Million	City of Harrisburg Private Developer Commonwealth of PA
Rachel Carson State Office Building 4th and Market	1992	16-story, 440,000-square- foot state office building— approximately 1,400 employees	Facilitator and provided land swap	\$34 Million	City of Harrisburg Commonwealth of PA
Pennsylvania National Insurance Headquarters Building and PNI Garage Two North 2nd St	1995	15-story, 250,000-square- foot major office tower with 900-employee capacity. Adjacent parking garage has 742 spaces.	Land Acquisition and Pre- development	\$52 Million	City of Harrisburg PA National Insurance
Whitaker Center for Science and the Arts 3rd and Market Streets	1999	200-Exhibit Science Center, 200-seat IMAX theater, and 660-seat performing arts theater all under one roof	Over \$2 Million of Contributed Services, Financial Management, Site Acquisition and Facilitation	\$52 Million	City of Harrisburg Commonwealth of PA Whitaker & private Foundations Corporate & Individual Contributors





PROJECT NAME	DATE FINISHED	DESCRIPTION	HDC's ROLE	TOTAL COST	PARTNERS
Kunkel Building 301 Market Street	1999	Renovation of three floors of historic 9-story office building to create space for the Susquehanna Art Museum and office space for arts organizations.	Owner and Developer	\$1.5 Million	City of Harrisburg H.B. Alexander
Temple University Harrisburg Strawberry Square, Phase I 4th and Walnut Streets	2000	35,000 square-foot modern satellite branch campus of Temple University containing fully wired "smart classrooms," training and administrative offices	Facilitated Lease and Leasehold Improvements	\$1.4 Million	City of Harrisburg Temple University
Shops on Third at Strawberry Square	2001	Dramatic leasehold improvements and relocation of six new street level retailers on 3rd Street to enhance street retail shopping district	Developer and Manager	\$500,000	City of Harrisburg Various Retailers Dauphin County
International House Harrisburg 318-320 Chestnut Street	2002	Renovation of two unique 3-story buildings into a vibrant international student/intern residential complex with 11 units, full residential kitchen and 1,000-square-foot multi-cultural lounge for events and activities	Developer, Owner and Property Manager	\$1 Million	City of Harrisburg Commonwealth of PA Dauphin County PA Hardwood Development Council Hardwood Product Companies
International House Expansion 310 and 306 Chestnut Streets	2003	Renovation of two unique 3-story buildings creating four student/intern expansion residential units for the International House	Developer, Owner and Property Manager	\$450,000	City of Harrisburg Commonwealth of PA Dauphin County
International House Expansion 17 South 3 rd Street	2004	Renovation of 3-story building creating two student/intern expansion residential units for the International House	Developer, Owner and Property Manager	\$300,000	City of Harrisburg Commonwealth of PA
225 Market Street (Colonial Building)	2004	5-story historic building - 65,000 square feet of office space, including 9 retail establishments	Owner and Manager	\$2.3 Million	H. B. Alexander





PROJECT NAME	DATE FINISHED	DESCRIPTION	HDC's ROLE	TOTAL COST	PARTNERS
International Place South 3rd and Chestnut Streets	2005	Restoration of five 3-story buildings and reuse of one vacant lot: International House expansion- 20,000 square feet adding 34 student residential units which can accommodate 54 additional residents Bricco – 6,000 square feet, 160 seats culinary arts school and restaurant in partnership with the Hilton Harrisburg and Harrisburg Area Community College Ciao! - 1,000 square feet bakery at 304 Chestnut St Olewine's Meat and Cheese House at 306 Chestnut St	Developer, Owner and Property Manager	\$7.5 Million	City of Harrisburg Commonwealth of PA Harrisburg Area Community College Select Capital Commercial Properties
Messiah College – Harrisburg Institute 28 Dewberry Street	2007	Restoration of a 2-story, brick building consisting of 11,000 square feet: 9 units 25 residents Classroom Office	Developer and Owner	\$2.5 Million	City of Harrisburg Commonwealth of PA Messiah College D. H. Mowery
Dewberry Streetscape	2007	Streetscape improvements on Dewberry Street, including: Reconfiguration of sidewalks Brickwork on sidewalks Historic lampposts New trees Bollards Banners	Developer and Project Manager	\$400,000	City of Harrisburg Commonwealth of PA Dauphin County





PROJECT NAME	DATE FINISHED	DESCRIPTION	HDC's ROLE	TOTAL COST	PARTNERS
Capital Area School for the Arts (CASA) Strawberry Square, Phase I 3rd and Walnut Streets	2009	10,400 square feet Specialized classrooms for all the disciplines, including a dance floor and lecture area, changing rooms, and soundproof music rehearsal spaces Reception and work areas Conference room Visual Arts Display corridor Office Restroom facilities	Developer and Owner	\$1 Million	CAIU Open Stage of Harrisburg
International House Expansion 312-314 Chestnut Street	2012	Restoration of 2, three-story buildings: 20,000 square feet 14 Apartments—70 beds Office 2 student loungesKitchen Language/Study Lab Leisure /entertainment plaza	Developer and Owner (HRIC affiliate serves as owner)	\$4.27 Million	City of Harrisburg Commonwealth of PA RCAP DCED (multiple grants) R.S. Mowery & Sons Hershey Entertainment & Resorts Kunkel Foundation Hall Foundation Hoverter Foundation
Energy Efficient Upgrades throughout Strawberry Square and 333 Market Street	2016	Replacement of HVAC systems, lighting upgrades, sensors, chillers, water and steam improvements, life safety systems and automations	Project Manager	\$16.3 million	Commonwealth of PA Siemens Industries PPL Electric
Commonwealth Tower lease & fit-out Strawberry Square Phase I	2016	Lease of the former Verizon Tower to the Commonwealth of PA Dept. of General Services and Dept. of Human Services, relocating 900 state employees from offices at the State Hospital grounds to the downtown; renaming the Tower	Developer, Owner, Property Manager	\$4 million fit-out	Commonwealth of PA R.S. Mowery & Sons





PROJECT NAME	DATE FINISHED	DESCRIPTION	HDC's ROLE	TOTAL COST	PARTNERS
The Flats at Strawberry Square (Phase 1)	2015	Conversion of former offices to 22 upscale apartment units inside Strawberry Square	Developer, Property Manager	\$4.7 million	D.H. Mowery
11 North 3 rd Street					
The Flats at Strawberry Square (Phase 2)	2016	Conversion of former vacant office space into two market- rate apartments inside Strawberry Square	Developer, Property Manager	\$334,000	D.H. Mowery
11 North 3 rd Street		, ,			
Fifteen at Twenty- Two (F@TT) 22 South 3 rd Street	2016	Conversion of former office space into 15 market-rate apartment units with first floor restaurant space in a historic building	Developer, Property Manager	\$2.8 million	Select Capital Commercial Properties D.H. Mowery
SoMa I Apartments 21 South 3rd Street	2017	Acquisition and rehabilitation of one commercial building and 14 apartment units - maintaining the apartments, with addition of first floor retail. Includes stringing of decorative lights above the street to beautify the neighborhood.	Developer, Property Manager	\$1.8 million	D.H. Mowery
SoMa II Apartments 11, 13, 15 South 3 rd Street	2017	Acquisition and rehabilitation of three row buildings into 6 new market-rate apartments.	Developer, Property Manager	\$600,000	D.H. Mowery Select Capital Commercial Properties
The Bogg on Cranberry 221 North 2 nd Street	2018	Acquisition and rehabilitation of a long-vacant office building into 10 market-rate 1 & 2-bedroom apartments along Restaurant Row; includes 1st floor retail space	Developer, Property Manager	\$1.4 million	Select Capital Commercial Properties A.P. Williams
Gamut Theatre 15 North 4 th Street	2018	Acquisition, title transfer and rehabilitation of a former church; complete renovation of two stages, box office and lobby, including soft financing	Acquisition, pre-development assistance and soft financing	\$3 million	Gamut Theatre





PROJECT NAME	DATE FINISHED	DESCRIPTION	HDC's ROLE	TOTAL COST	PARTNERS
The Fox on Washington 236 South 2 nd Street	2020	Acquisition and rehabilitation of a long-vacant former hotel/ restaurant into 8 market-rate apartments, adjacent to the UPMC PinnacleHealth campus. Building was vacant from 1987 – 2019.	Acquisition, Developer, Owner, Property Manager	\$1.3 million	Select Capital Commercial Properties
The BenMar Apartments 116/124 Pine Street	2020	Acquisition and rehabilitation of former office building into 74 1 & 2- bedroom, market-rate apartments: 116 Pine – 49 units, midcentury modern theme 124 Pine – 25 units, modern farmhouse theme	Acquisition, Developer, Owner, Property Manager	\$12.5 million	D.H. Mowery Select Capital Commercial Properties
Capital Area School for the Arts (CASA) Strawberry Square, Phase I 3rd and Walnut	2020	10,000 square feet of classrooms and offices on the 3 rd floor • Reception area • Offices • Restroom facilities	Developer and Owner	\$1,350,000	Capital Area School for the Arts CASA Charter School Foundation
Menaker Apartments 17 South 2 nd Street	2022	Acquisition and rehabilitation of former office building into mixed use commercial and residential; including 1st floor restaurant and 28 apartments	Acquisition, Developer, Owner, Property Manager	\$7 million	CREDC, Select Capital Commercial Properties
The Plum Apartments 213 Locust Street	2022	Acquisition and rehabilitation of former retail store into three 1-Bedroom apartments	Acquisition, Developer, Owner, Property Manager	\$700,000	D. H. Mowery
604 North Third Street	2023	Acquisition in partnership with existing tenant; rehabilitation and leaseback to same tenant	Acquisition, Developer, Co- Owner, Property Manager	TBD	Malady & Wooten
SoMa Streetscape Beautification	2024	Rehabilitation and upgrades to streetscape in SoMa – South Third Street between Market and Chestnut Streets	Development and Project Manager	\$200,000	Commonwealth of PA



